

NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS

On January 16, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda, the Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher  
Director Glenn Hoppe, Jr.

Director Gary Jacob  
Director Esteban Esquivel

Secretary Alicia Colburn

1. Convene Meeting  
President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.
2. Roll Call  
Directors Bobbie Collom and Melinda Meyers were absent.
3. Public Input  
No public input
4. Discussion/possible action regarding December 2022 Minutes  
Motion by Alicia Colburn, seconded by Esteban Esquivel to approve the minutes as printed. Motion passed unanimously.
5. Discussion/possible action regarding 30 day credentialing extension  
Motion by Gary Jacob, seconded by Esteban Esquivel to extend a 30 day credentialing extension for providers that are up for re-credentialing. Motion passed unanimously.
6. Discussion/possible action regarding Financial Report  
Motion by Alicia Colburn, seconded by Esteban Esquivel to approve the Financial Report as printed. Motion passed unanimously.
7. CEO/RHM Report  
Nick Lewis reported the hospital district owes \$3.5 million to Medicare from 2022. Clinic visits were at \$208.00 for a Medicare visit, rates have moved to \$224.00. This is related to the hospital cost report. CPSI has been in the hospital and clinic. This is a no charge visit due to the help of Robbie Dewberry. There is a possibility of a medical doctor for the hospital district. Dr. Mark McKinnon has a nurse to help him. Mr. Dewberry is helping at the clinic. Past and current cost reports will be reopened.
8. Adjourn  
Motion by Gary Jacob, seconded by Esteban Esquivel to adjourn. Motion passed unanimously and the meeting adjourned at 7:15pm.

  
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Secretary

NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS

On February 20, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda, the Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher  
Secretary Alicia Colburn  
Director Esteban Esquivel

Vice-President Bobbie Collom  
Director Melinda Meyers

Director Gary Jacob  
Director Glenn Hoppe, Jr.

1. Convene Meeting  
President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.
2. Roll Call  
All members present.
3. Public Input  
No public input
4. Discussion/possible action regarding January 2023 minutes  
Motion by Esteban Esquivel, seconded by Gary Jacob to approve the minutes as printed. Motion passed unanimously.
5. Discussion/possible action regarding credentialing of providers:

North Runnels Hospital District

Benjamin L. England

Radiology Associates

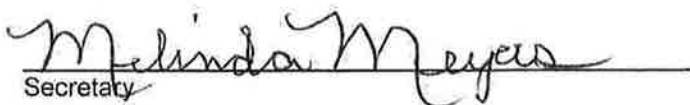
Jason Kimball, DO  
Micah Weir, MD  
LuLu Tenorio, MD

Flint Medical Providers

Ellen Walthall, MD  
Trenton Mefford, MD  
Perry Redding, MD  
James T. Harris, PA  
Jaime Trevino, MD

Motion by Bobbie Collom, seconded by Alicia Colburn to credential the above listed providers. Motion passed unanimously.

6. Medical Staff  
Nick Lewis present to the Board of Directors that the clinic hours are being worked on based on encounters. One nurse has been hired. Possibility of a nurse practitioner helping at the clinic on a short-term basis. Dr. Mark McKinnon is ok with hiring another physician.
7. Discussion/possible action regarding the financial audit by Dingus, Zarecor & Associates  
Tom Dingus with Dingus, Zarecor & Associates presented financial reports to the Board of Directors. Motion by Esteban Esquivel, seconded by Bobbie Collom to accept the financial reports. Motion passed unanimously.
8. Discussion/possible action regarding Synergi Consulting Contract  
Motion by Alicia Colburn, seconded by Esteban Esquivel, with legal counsel review to enter into a contract with Synergi Consulting Co. Motion passed unanimously.
9. Discussion/possible action regarding Discovery Healthcare Consulting Group Contract  
Motion by Alicia Colburn, seconded by Esteban Esquivel, with legal counsel review to enter into a contract with Discovery Healthcare Consulting Group. Motion passed unanimously.

  
Secretary

NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS

On March 20, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda, the Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher  
Director Melinda Meyers

Vice-President Bobbie Collom  
Director Esteban Esquivel

Director Gary Jacob

1. Convene Meeting  
President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.
2. Roll Call  
Members Glenn Hoppe, Jr. and Alicia Colburn were absent.
3. Public Input  
Public spoke on commercial insurance, Medicare, and Medicare Supplements not being filed correctly. Also, spoke on billing for the hospital district.
4. Discussion/possible action regarding February 2023 minutes  
Motion by Melinda Meyers, seconded by Esteban Esquivel to approve the minutes as printed. Motion passed unanimously.
5. Medical Staff  
Tami Killough, NP reported things are going well in the clinic.
6. Discussion/possible action regarding credentialing of Dr. John Hays, Radiology Associates  
Motion by Bobbie Collom, seconded by Esteban Esquivel to approve the credentialing of Dr. John Hays. Motion passed unanimously.
7. Discussion/possible action regarding property at 7535 State Hwy. 153 Winters, TX  
Discussion held about the possibility of leasing property at 7535 State Hwy. 153 Winters, TX. Motion by Melinda Meyers, seconded by Bobbie Collom not to lease the property. Motion passed unanimously.
8. Discussion/possible action concerning the status, continuations alteration or cessation of North Runnels Hospital
9. Discussion/possible action concerning the status, continuation, alteration or cessation of Winters Healthcare and Rehab
10. Discussion/possible action concerning the status continuation, alteration or cessation of North Runnels Clinic
11. Discussion/possible action concerning the status, continuation, alteration or cessation of North Runnels EMS
12. Discussion/possible action concerning the status, continuation or cessation of North Runnels Home Health  
Nicholas Lewis, CEO went over financials for all hospital district departments. Registration is the beginning of the patient's visit and needs to be correct. There are interested parties in the nursing home. Hendrick Medical Center could be looking to move toward the North Runnels Hospital District. More marketing needs to be done. The last two cost reports are being reviewed. CPSI will replace IT Director Rodney Rees. There could be COVID Relief Funds available. There is a vendor that will look for these dollars for 10% of what is awarded to the hospital district. Questions on why Home Health moved from the clinic building to the Rives-McCreight Building. Motion by Bobbie Collom, seconded by Melinda Meyers to accept the information that was presented to the Board of Director's for Items 7-12. Motion passed unanimously.
13. CEO/RHM Reports  
See Item 12 for CEO/RHM Reports
14. Adjourn  
Motion by Bobbie Collom, seconded by Gary Jacob to adjourn the meeting at 7:45pm. Motion passed unanimously and the meeting adjourned at 7:45pm.

  
Secretary

NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS

On April 18, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda, the Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher  
Director Melinda Meyers

Vice-President Bobbie Collojn  
Director Esteban Esquivel

Director Gary Jacob  
Secretary Alicia Colburn

1. Convene Meeting  
President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.
2. Roll Call  
Director Glenn Hoppe, Jr was absent.
3. Public Input  
Elizabeth Frasco spoke on helping at the nursing home.
4. Discussion/possible action regarding March 2023 minutes  
Motion by Esteban Esquivel, seconded by Bobbie Collojn to approve the minutes as printed. Motion passed unanimously.
5. Medical Staff  
Nicholas Lewis report there was no information from the Medical Staff to report. THRIVE software seems to be getting easier for the medical team. Paula Rodriguez reported it is a team effort for the clinic staff. The software is challenging, but there is a positive attitude at week three. Front desk receptionists are doing well. Keeping the patients are the main goal for the staff. THRIVE reps are still in contact with the clinic staff. Several staff from the clinic are going to Mitchel County Clinic for additional training.
6. Discussion/possible action regarding CFO report  
Robbie Dewberry reported on the January and February 2023 financials. DZA will be gathering historical financial data. HCCS need to do charge master review. Two cost reports will be reopened. Grant money for \$250,000.00 could be available to the district. Time to work on the 2023-2024 budget. A CFO candidate has been interviewed. Motion by Esteban Esquivel, seconded by Gary Jacob to accept the January and February 2023 financials as printed. Motion passed unanimously.
7. CEO/RHM Reports  
Nicholas Lewis reported on the CFO candidate that was interviewed. Candidate has auditor's views, which would be good for the district. Home Health is being looked at during this time. One quarter of a million dollars has been lost at this time. Mr. Lewis thinks Home Health can grow and come back to at least breaking even. Tommie Dewberry is working on items for Mr. Lewis. Skilled nursing home residents should be hospital admits. Jim Bullard has contracts for the nursing home. President David Hoelscher expressed a thank you from the Board of Director's from exiting Kelly Pate, DON.
8. Adjourn  
Motion by Bobbie Collojn, seconded by Gary Jacob to adjourn the meeting at 7:23pm. Motion passed unanimously and the meeting adjourned at 7:23pm.



Secretary

Other attendees: Sidney Tucker, Nicholas Lewis, Tommie Dewberry, Paula Rodriguez, Robbie Dewberry, Teresa Walden, Kelly Pate, Ken Slimp, Elizabeth Frasco.

NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS


On May 16, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda, the Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher  
Secretary Alicia Colburn

Vice-President Bobbie Collom  
Director Melinda Meyers

Director Gary Jacob  
Director Esteban Esquivel

1. Convene Meeting  
President David Hoelscher convened the meeting at 6:07pm and Gary Jacob offered prayer.
2. Roll Call  
Director Glenn Hoppe, Jr. was absent
3. Public Input  
No public input
4. Discussion/possible action regarding April 2023 minutes  
Motion by Alicia Colburn, seconded by Melinda Meyers to approve the minutes as printed. Motion passed unanimously.
5. Medical Staff Report  
Nicholas Lewis report there was nothing significant to report from the Medical Staff.
6. Discussion/possible action regarding CFO report  
Motion by Alicia Colburn, seconded by Esteban Esquivel to accept the CFO report as presented. Motion passed unanimously.
7. Discussion/possible action regarding Deed without Warranty for property:  
Motion by Alicia Colburn, seconded by Melinda Meyers to accept the \$800.00 bid by Mark Lavell for the "South part of Lot 6, Block 1 of the Donham Subdivision of Blocks 1 and 6, Bowen Addition, City of Winters, Runnels County, Teas being that property more particularly described in Volume 283, Page 60 of the Official Public Records, Runnels County, Texas, Account #R12333, Cause #4831". Motion passed unanimously.
8. Discussion/possible action regarding Deed without Warranty for property:  
Motion by Esteban Esquivel, seconded by Alicia Colburn to accept the \$800.00 bid by Mark Lavell for the "North 100' of Lot 1, block 14, South Side Addition, City of Winters, Runnels County, Teas being that property more particularly described in Volume 283, Page 60 of the Official Public Records, Runnels County, Texas, Account #R12913, Cause #4558." Motion passed unanimously.
9. Discussion possible action regarding tax abatement for Winters Hotel Group, LLC  
Motion by Esteban Esquivel, seconded by Alicia Colburn to table the motion. Motion passed unanimously.
10. Discussion/possible action regarding the status, continuation, alteration or cessation of Winters Healthcare and Rehab  
Motion by Esteban Esquivel, seconded by Melinda Meyers to give authority to Nicholas Lewis to sell or lease Winters Healthcare & Rehab according to all state and federal regulations. Motion passed unanimously.
11. Adjourn  
Motion by Bobbie Collom, seconded by Gary Jacob to adjourn the meeting at 7:20pm. Motion passed unanimously and the meeting adjourned at 7:20pm.

  
Secretary

Also attending: Ken Slimp, Sidney Tucker, Nicholas Lewis, Jim Bullard, and Teresa Walden

NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS

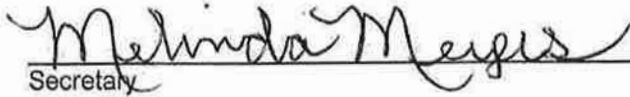
On June 19, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda, The Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher	Vice President Bobbie Collom	Secretary Alicia Colburn
Director Melinda Meyers	Director Gary Jacob	Director Esteban Esquivel

1. Convene Meeting  
President David Hoelscher convened the meeting at 6pm and Gary Jacob offered prayer.
2. Roll Call  
All members were present.
3. Public Input  
No public input.
4. Medical Staff  
Nicholas Lewis reported the clinic providers were picking up more patients.
5. Approval of Minutes  
Motion by Esteban Esquivel, seconded by Alicia Colburn to approve the minutes as printed. Motion passed unanimously.
6. Discussion/possible action regarding designating Robin Burgess, Tax Assessor Collector to calculate the no-new-revenue rate and the voter-approval tax rate for North Runnels County Hospital District  
Motion by Alicia Colburn, seconded by Esteban Esquivel to designate Robin Burgess, Tax assessor Collector to calculate the no-new-revenue rate and the voter-approval tax rate for North Runnels County Hospital District. Motion passed unanimously.
7. Discussion/possible regarding CFO report  
Robbie Dewberry presented to CFO report. Motion by Bobbie Collom, seconded by Gary Jacob to accept the CFO report as printed. Motion passed unanimously.
8. Presentation by Winters Hotel Group, LLC regarding a tax abatement for a new hotel and discussion regarding same  
Chris Shelton, attorney representing the Winters Hotel Group, LLC presented to the Board of Director's information regarding a tax abatement for a new hotel.
9. Discussion/possible action regarding hiring an attorney to represent North Runnels County Hospital District in the tax abatement conditions with Winters Hotel Group, LLC  
No action on the item at this time.
10. Discussion/possible action regarding the election to become eligible to participate in tax abatement and establishment of guidelines and criteria governing tax abatement agreements  
Motion by Alicia Colburn, seconded by Melinda Meyers to participate in the election to become eligible to participate in tax abatement and the establishment of guidelines and criteria governing tax abatement agreements. Motion passed unanimously.
11. Discussion/possible action regarding 2023-2024 North Runnels Hospital budget  
Item was tabled.
12. Discussion/possible action regarding joint election agreement and contract with Runnels County for the November 7, 2023 election  
Motion by Esteban Esquivel, seconded by Alicia Colburn to enter into an agreement with Runnels County for the upcoming November 7, 2023 election. Motion passed unanimously.
13. Administrator's Report  
Nicholas Lewis reported there is an offer for the nursing home in the amount of \$100,000.00. A fair market value for the nursing home is needed. The hospital district does not have the funds it needs. Could file bankruptcy. The Board of Director's would have to pass a resolution. Revenue producing departments do not need to be cut. The district needs \$1 million to make it through the summer months. \$81,000.00 is being paid to Medicare to pay the \$2 million owed. Anson, TX hospital is going through the same issues North Runnels Hospital District is going through.
14. Rural Hospital Management Consultant's Report  
Need to hold a public hearing for the 2023-2024 budget. If the bank called in the loan that the hospital district has at this time, it would shut the doors. Cost report 2022 will be reopened and then 2021 will be reopened.

15. Adjourn

Motion by Bobble Collom, seconded by Gary Jacob to adjourn. Motion passed unanimously and the meeting adjourned at 8:25pm.

  
Secretary

NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS

On June 30, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda, The Board of Directors of North Runnels Hospital met in special session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher      Vice President Bobbie Collom      Secretary Alicia Colburn  
Director Melinda Meyers      Director Esteban Esquivel      Director Gary Jacob

1. Convene Meeting  
President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.
2. Roll Call  
All members present.
3. Public Input  
No public input.
4. Discussion/possible action regarding the granting of authority for the CEO to initiate and secure all necessary documents and any processes required within the rules and regulations of the State of Texas for North Runnels Hospital District Board to secure a loan from a bank which is licensed by the Teas Department of Banking and is not currently under any enforcement action  
Motion by Gary Jacob, seconded by Bobbie Collom to authorize Nicholas Lewis, CEO to initiate and secure all necessary documents and any processes required within the rules and regulations of the State of Texas for North Runnels Hospital District Board to secure a loan from a bank which is licensed by the Texas Department of Banking and is not currently under any enforcement action. Motion passed unanimously.
5. Adjourn  
Motion by Gary Jacob, seconded by Bobbie Collom to adjourn. Motion passed unanimously and the meeting adjourned at 7:00pm.

  
Secretary

Also attending: Nicholas Lewis, and Teresa Walden.



NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS

On July 6, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda, The Board of Directors of North Runnels Hospital met in special session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher      Director Melinda Meyers      Director Gary Jacob  
Director Esteban Esquivel

1. Convene Meeting  
President David Hoelscher convened the meeting at 6pm and Gary Jacob offered prayer.
2. Roll Call  
Alicia Colburn and Bobbie Collom were absent.
3. Public Input  
No public input.
4. Discussion/possible action regarding tax abatement and tax abatement agreement for a new hotel  
Motion by Esteban Esquivel, seconded by Gary Jacob to table the item. Motion passed unanimously.
5. Discussion/possible action regarding a resolution for securing a line of credit/loan from one of three banks able to comply with State of Texas Rules and Regulations from one of three banks able to comply with State of Texas rules and regulations for securing a line of credit/loan to a hospital taxing district at an amount equal to the available unobligated future North Runnels Hospital District tax receipts  
Motion by Esteban Esquivel, seconded by Gary Jacob to table the item. Motion passed unanimously.
6. Adjourn  
Motion by Melinda Meyers, seconded by Gary Jacob to adjourn. Motion passed unanimously and the meeting adjourned at 7:00

  
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Secretary

Other attendees: Tami Killough, Paula Rodriguez, Nick Lewis, Teresa Walden, Chris Shelton, Doug Wheat, Ken Slimp, and Randall Conner.

NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS

On July 17, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda, The Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher      Vice President Bobbie Collom      Director Melinda Meyers  
Director Gary Jacob              Director Esteban Esquivel

1. Convene Meeting  
President David Hoelscher convened the meeting at 6:03pm and Gary Jacob offered prayer.
2. Roll Call  
Alicia Colburn was absent.
3. Approval of Minutes  
Motion by Melinda Meyers, seconded by Gary Jacob to approve the minutes as printed. Motion passed unanimously.
4. Public Input  
No public input.
5. Discussion/possible action to approve and enter into a Tax Abatement Agreement with the Winters Hotel Group, LLC. Specifically, the Board of Directors of the North Runnels Hospital District will consider approval of a tax abatement agreement with the Winters Hotel Group, LLC which is the applicant for a tax abatement agreement. The Winters Hotel Group, LLC is the owner of property in the Winters Hotel Group Reinvestment Zone, the location of which is set forth in the Ordinance Approving Designation of Winters Hotel Group Reinvestment Zone attached hereto as Exhibit A. The Winters Hotel Group, LLC will construct a hotel and the estimated costs of the improvements are \$3,892,500.  
Motion by Esteban Esquivel, seconded by Melinda Meyers to approve resolution 223.02. Motion passed unanimously.
6. Medical Staff
  - a. Discussion/possible action regarding Dr. Douglas Hughes, MD Radiology Associates  
Motion by Bobbie Collom, seconded by Melinda Meyers to accept the credentials for Dr. Douglas Hughes, MD to read for Radiology Associates. Motion passed unanimously.
7. Discussion/possible action regarding HIPAA Breach  
Motion by Esteban Esquivel, seconded by Gary Jacob to ensure the report regarding the breach is filed by December 31, 2023. Motion passed unanimously.
8. Discussion/possible action regarding a resolution for securing a line of credit/loan from one of four banks able to comply with State of Texas rules and regulations for securing a line of credit/loan to a hospital taxing district at an amount equal to the available unobligated future North Runnels Hospital District tax receipts
  - a. First State Bank of Paint Rock
  - b. Security State Bank
  - c. West Texas National Bank
  - d. First State Bank of Abernathy  
Discussion regarding bank loan, First State Bank of Abernathy will charge 10 ½ % interest plus a 2% origination fee. Still working with Security State Bank of Winters, TX. No action on item.
9. Discussion/possible action regarding CFO report  
Robbie Dewberry via phone along with Nicholas Lewis presented the CFO report. Motion by Bobbie Collom, seconded by Gary Jacob to approve the CFO report as presented. Motion passed unanimously.
10. Administrator's Report  
Nicholas Lewis reported that the nursing home had a survey with only three small demerits. All will be corrected. There is a possible buyer for the nursing home. The Employee Retention Tax Credit has been completed with a possibility of the district receiving close to \$2 million. There have been cut off notices received by the district. Mr. Lewis is working with vendors. Meri Combs was introduced to the Board of Director's as the new CNO.
11. Discussion/possible action regarding Rural Health Management Associates, LLC contract  
Motion by Esteban Esquivel, seconded by Bobbie Collom to table the item. Motion passed unanimously.
12. Adjourn  
Motion by Bobbie Collom, seconded by Gary Jacob to adjourn. Motion passed unanimously and the meeting adjourned at 7:20pm.

Other attendees: Doug Wheat, Chris Shelton, Meri Combs, Ken Slimp, Nicholas Lewis, Teresa Walden, Robbie Dewberry via phone.

  
Secretary

**NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS**

**On August 24, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda, The Board of Directors of North Runnels Hospital met in special session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:**

**President David Hoelscher      Vice President Bobbie Collom      Director Melinda Meyers  
Director Esteban Esquivel Secretary Alicia Colburn**

**1. Convene Meeting**

**President David Hoelscher convened the meeting at 6:03pm and Alicia Colburn offered prayer.**

**2. Roll Call**

**Director Gary Jacob was absent.**

**3. Public Input**

**No public input.**

**4. Discussion/possible action regarding a resolution for securing a line of credit/loan to comply with State of Texas rules and regulations for securing a line of credit/loan to a hospital taxing district at an amount not to exceed the North Runnels Hospital District's projected tax receipts.**

**Motion by Esteban Esquivel, seconded by Bobbie Collom to accept the resolution to borrow up to \$1.2 million with tax receipts as collateral. Motion passed unanimously.**

**5. CEO Update**

**Nicholas Lewis reported the district may have to pay the loan at Security State Bank in the amount of \$300,000.00 from the loan proceeds unless the loan at Security State Bank is tied to accounts receivable and not tax proceeds.**

**6. Adjourn**

**Motion by Bobbie Collom, seconded by Melinda Meyers to adjourn at 6:50pm. Motion passed unanimously.**

**Other attendees: Ken Slimp, Nicholas Lewis, Teresa Walden**



**Secretary**

**NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS**

**On September 18, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in special session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:**

**President David Hoelscher  
Director Esteban Esquivel**

**Director Melinda Meyers  
Secretary Alicia Colburn**

**Director Gary Jacob**

**1. Convene Meeting**

**President David Hoelscher convened the meeting at 6:03pm and Gary Jacob offered prayer.**

**2. Roll Call**

**Director Bobbie Collom was absent.**

**3. Public Input**

**No public input.**

**4. Approval of minutes**

**Motion by Alicia Colburn, seconded by Esteban Esquivel to approve the August 2023 minutes as printed. Motion passed unanimously.**

**5. Medical Staff**

**Tami Killough reported COVID is in the area. There have been several admits to the hospital due to COVID. The symptoms do not seem as bad as the original strain, although patients seems to be ill for 5-6 days. Clinic has been busy and short of nurses. Heather Brown, LVN has been coming to the clinic from the hospital to help the clinic nurses.**

**6. Discussion/possible action regarding vacant Board of Director's seat**

**Motion by Melinda Meyers, seconded by Gary Jacob to appoint Johnny Bob Pritchard to fill the unexpired position left by the late Glenn Hoppe, Jr. Mr. Pritchard will fill the seat until November 2024. Motion passed unanimously.**

**7. CEO Update**

**J.W. Lively spoke to the Board of Director's on recruiting an additional physician. Mr. Lively started his firm has been in existence for 25 years and is aware of the hospital district's needs. Firm charges \$28,500.00 for recruitment. Nick Lewis presented the July 2023 financials. Inventory is down. Mr. Lewis spoke to Greg Whitten regarding the sale of the nursing home. Mr. Whitten has asked for additional data and is interested in proceeding with the purchase of the nursing home. Mr. Lewis reported the inpatient revenue is down \$1 million. Cash need to come in. There are accounts that have not been billed. Patients are not being discharged from the clinic and can't be billed until discharge. \$18,000.00 in agreements were paid for three years that the hospital district does not use. Invoices are not being signed by department heads. Would only like to have two week of inventory on the shelf.**

**8. RHM Update**

**Robbie Dewberry reported cost reports still need to be reworked. Possibility of a \$255,000.00 COVID grant. Invoices will be needed for grant. Evaluation will be done on Nicholas Lewis. Board members asked about an evaluation on RHM.**

**9. Adjourn**

**Motion by Gary Jacob, seconded by Melinda Meyers to adjourn at 7:50pm. Motion passed unanimously.**

**Other attendees: Nicholas Lewis, Teresa Walden. Meri Combs, Robbie Dewberry, J. W. Lively, Tami Killough**

  
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**Secretary**

**NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS**

On October 16, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in special session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher    Director Melinda Meyers                    Director Gary Jacob  
Director Esteban Esquivel    Secretary Alicia Colburn                    Director Elect Johnny Bob Pritchard  
Vice President Bobbie Collom

**1. Convene Meeting**

President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.

**2. Roll Call**

All Board of Director members present.

**3. Public Input**

Debbie Lange spoke during Public Input.

**4. Swear in new Board of Director's Member**

Teresa Walden, notary public swore in Johnny Bob Pritchard as a new board member.

**5. Medical Staff**

Tami Killough reported on the inpatient and outpatient status for the hospital district. Notes need to be closed in a timely manner. As of today, there are 150 unfinished clinic notes. Tami Killough and Luke England have been given access to the coding company's software to help with their charts. Tami Killough has spoken to Nick Lewis and Elaine Thomas about supply charges. Motion by Bobbie Collom, seconded by Melinda Meyers to credential all providers from Radiology Associates and Merridy Bryant, FNP.

**6. Discussion/possible action regarding vacant Board of Director's seat**

Motion by Melinda Meyers, seconded by Gary Jacob to appoint Johnny Bob Pritchard to fill the unexpired position left by the late Glenn Hoppe, Jr. Mr. Pritchard will fill the seat until November 2024. Motion passed unanimously.

**7. CEO Update**

J.W. Lively spoke to the Board of Director's on recruiting an additional physician. Mr. Lively started his firm has been in existence for 25 years and is aware of the hospital district's needs. Firm charges \$28,500.00 for recruitment. Nick Lewis presented the July 2023 financials. Inventory is down. Mr. Lewis spoke to Greg Whitten regarding the sale of the nursing home. Mr. Whitten has asked for additional data and is interested in proceeding with the purchase of the nursing home. Mr. Lewis reported the inpatient revenue is down \$1 million. Cash need to come in. There are accounts that have not been billed. Patients are not being discharged from the clinic and can't be billed until discharge. \$18,000.00 in agreements were paid for three years that the hospital district does not use. Invoices are not being signed by department heads. Would only like to have two week of inventory on the shelf.

**8. RHM Update**

Robbie Dewberry reported cost reports still need to be reworked. Possibility of a

**\$255,000.00 COVID grant. Invoices will be needed for grant. Evaluation will be done on Nicholas Lewis. Board members asked about an evaluation on RHM.**

**9. Adjourn**

**Motion by Gary Jacob, seconded by Melinda Meyers to adjourn at 7:50pm. Motion passed unanimously.**

**Other attendees: Nicholas Lewis, Teresa Walden. Meri Combs, Robbie Dewberry, J. W. Lively, Tami Killough**

A handwritten signature in cursive script, reading "Alicia Colburn", written over a horizontal line.

**Secretary**



**NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS**

**On October 30, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in special session at 5:00pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:**

**President David Hoelscher**

**Director Melinda Meyers**

**Director Gary Jacob**

**Director Esteban Esquivel**

**Secretary Alicia Colburn**

**Director Johnny Bob Pritchard**

**Vice President-Bobbie Collom**

**1. Convene Meeting**

**President David Hoelscher convened the meeting at 5:00pm and Gary Jacob offered prayer.**

**2. Roll Call**

**All directors present.**

**3. Public Input**

**No public input.**

**4. Approval of minutes**

**Motion by Alicia Colburn, seconded by Esteban Esquivel to approve the August 2023 minutes as printed. Motion passed unanimously.**

**5. Medical Staff**

**Tami Killough reported COVID is in the area. There have been several admits to the hospital due to COVID. The symptoms do not seem as bad as the original strain, although patients seems to be ill for 5-6 days. Clinic has been busy and short of nurses. Heather Brown, LVN has been coming to the clinic from the hospital to help the clinic nurses.**

**6. Discussion/possible action regarding vacant Board of Director's seat**

**Motion by Melinda Meyers, seconded by Gary Jacob to appoint Johnny Bob Pritchard to fill the unexpired position left by the late Glenn Hoppe, Jr. Mr. Pritchard will fill the seat until November 2024. Motion passed unanimously.**

**7. CEO Update**

**J.W. Lively spoke to the Board of Director's on recruiting an additional physician. Mr. Lively started his firm has been in existence for 25 years and is aware of the hospital district's needs. Firm charges \$28,500.00 for recruitment. Nick Lewis presented the July 2023 financials. Inventory is down. Mr. Lewis spoke to Greg Whitten regarding the sale of the nursing home. Mr. Whitten has asked for additional data and is interested in proceeding with the purchase of the nursing home. Mr. Lewis reported the inpatient revenue is down \$1 million. Cash need to come in. There are accounts that have not been billed. Patients are not being discharged from the clinic and can't be billed until discharge. \$18,000.00 in agreements were paid for three years that the hospital district does not use. Invoices are not being signed by department heads. Would only like to have two week of inventory on the shelf.**

**8. RHM Update**

**Robbie Dewberry reported cost reports still need to be reworked. Possibility of a \$255,000.00 COVID grant. Invoices will be needed for grant. Evaluation will be done on Nicholas Lewis. Board members asked about an evaluation on RHM.**

9. **Adjourn**

**Motion by Gary Jacob, seconded by Melinda Meyers to adjourn at 7:50pm. Motion passed unanimously.**

**Other attendees: Nicholas Lewis, Teresa Walden. Meri Combs, Robbie Dewberry, J. W. Lively, Tami Killough**



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**Secretary**

**NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS**

**On November 9, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:**

**President David Hoelscher    Director Melinda Meyers                    Director Gary Jacob  
Director Esteban Esquivel    Secretary Alicia Colburn                    Director Johnny Bob Pritchard  
Vice President Bobbie Collom**

- 1. Convene Meeting**  
President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.
- 2. Roll Call**  
All Board of Director members present.
- 3. Public Input**  
No public input.
- 4. Canvass November 7, 2023 North Runnels County Hospital District Board of Director's Election**  
Item was tabled.
- 5. Swear in elected North Runnels County Hospital District board of Directors**  
Item was tabled.
- 6. Election of officers for North Runnels County Hospital District Board of Directors**  
Item was tabled.
- 7. Discussion/possible action regarding all North Runnels County Hospital District signature cards with Victory Bank and PNC Bank**  
Item was tabled.
- 8. Medical Staff Report**  
Tami Killough reported on the Medical Staff. Ms. Killough reported as today, all notes are closed with the exception of 26 visits that are from November 9, 2023.
- 9. Approval of Minutes**  
Motion by Esteban Esquivel, seconded by Alicia Colburn to accept the minutes as printed. Motion passed unanimously.
- 10. Discussion/possible action regarding financials**  
Nicholas Lewis presented the financials. Stated the district is still losing funds. A letter of intent has been received from the interest parties regarding the nursing home. Motion by Bobbie Collom, seconded by Esteban Esquivel to accept the financials as printed. Motion passed unanimously.
- 11. Discussion/possible action regarding promissory note for CPSI**  
Item was tabled.
- 12. Discussion/possible action regarding charge increase**  
Item was tabled.
- 13. Discussion/possible action regarding employee health insurance**  
GPS rep, Kelly Gehrels presented to employee health insurance quotes to the Board of Directors. There is a 39.1% increase in the district's plan for the 2024 year. Motion by

**Johnny Bob Pritchard, seconded by Bobbie Collom to offer three different plans to the employees. Motion passed unanimously.**

**14. Discussion/possible action regarding employee holiday bonus.**

**Motion by Bobbie Collom, seconded by Johnny Bob Pritchard to table the item.**

**15. CEO Report**

**Nicholas Lewis brought the issue of policies to the Board of Directors with the question as to what policies need to be brought to the Board of Directors. The Board of Directors stated all promissory notes need to be viewed by the board. Mr. Lewis has interviewed one physician by phone and has one more to interview. Consultant will be coming from CPSI to help with software. Only travel will need to be paid by the district. Changes have been made to one cost report. Mr. Lewis has not seen the report at this time. Still awaiting news on the ERTC funds.**

**16. RMH Report**

**RMH Report is attached to this agenda.**

**17. Agenda**

**Motion by Bobbie Collom, seconded by Gary Jacob to adjourn at 8pm. Motion passed unanimously.**

**Other attendees: Nicholas Lewis, Teresa Walden, Ken Slimp, Meri Combs, Tami Killough, Paula Rodriguez.**

  
\_\_\_\_\_  
**Secretary**

**NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS**

On November 16, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

<b>President David Hoelscher</b>	<b>Director Melinda Meyers</b>	<b>Director Gary Jacob</b>
<b>Director Esteban Esquivel</b>	<b>Secretary Alicia Colburn</b>	<b>Vice President Bobbie Collom</b>

**1. Convene Meeting**

President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.

**2. Roll Call**

Director Johnny Bob Pritchard was absent and excused.

**3. Public Input**

No public input.

**4. Canvass November 7, 2023 North Runnels County Hospital District Board of Director's Election**

Motion by Esteban Esquivel, seconded by Gary Jacob to accept the North Runnels County Hospital District election totals as follows: Alicia Colburn 288, Bobbie Collom 264, Steve Esquivel 208, and Kay Whitfield 164. Motion passed unanimously.

**5. Swear in elected North Runnels County Hospital District board of Directors**

Teresa Walden, notary swore in the new North Runnels County Hospital District Board of Directors, Alicia Colburn, Bobbie Collom, and Steve Esquivel.

**6. Election of officers for North Runnels County Hospital District Board of Directors**

Motion by Esteban Esquivel, seconded by Gary Jacob for the officer to stay as the last year. David Hoelscher President, Bobbie Collom Vice President, and Alicia Colburn, Secretary. Motion passed unanimously.

**7. Discussion/possible action regarding all North Runnels County Hospital District signature cards with Victory Bank and PNC Bank**

Motion by Bobbie Collom, seconded by Melinda Meyers for Victory Bank and PNC Bank to keep the same signatures on each signature cards. Victory Bank: Nicholas Lewis, Melinda Meyers, Bobbie Collom, David Hoelscher, and Karen E. Thomas. PNC Bank will have Nicholas Lewis, Esteban Esquivel, and Alicia Colburn.

**8. Discussion/possible action regarding promissory note with CPSI**

Motion by Esteban Esquivel, seconded by Bobbie Collom to give Nicholas Lewis the approval to negotiate with CPSI on a promissory note not to exceed \$692,637.54. Motion passed unanimously.

**9. Discussion/possible action regarding health insurance rates**

No action taken.

**10. CEO Report**

Nicholas Lewis reported information from Robbie Dewberry. ERTC funds may be available 1<sup>st</sup> quarter of 2024. Cost report sent to consultant. Consultant will be available to work with Mr. Lewis the first week of December. There is still not enough funds being collected each month. CPSI sent a worker to look at all reports. Clinic is having issues with registration and providers not completing charts. Outpatient

**procedures should be ready to be billed within three days. Mr. Lewis has had a phone call with a physician. Robbie Dewberry spoke to a nurse practitioner out of Houston, TX. Cardiologist is wanting to come to the clinic to see patients. Suit with Great America has been settled. Met with potential nursing home buyer.**

**11. Adjourn**

**Motion by Bobbie Collom, seconded by Gary Jacob to adjourn at 7:45pm. Motion passed unanimously.**

**Other attendees: Nicholas Lewis, Teresa Walden, Ken Slimp.**

A handwritten signature in cursive script, reading "Alicia Colburn", written over a horizontal line.

**Secretary**

**NORTH RUNNELS HOSPITAL  
BOARD OF DIRECTORS**

On December 11, 2023 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher	Director Melinda Meyers	Director Gary Jacob
Director Esteban Esquivel	Secretary Alicia Colburn	Vice President Bobbie Collom
Director Johnny Bob Pritchard		

1. **Convene Meeting**  
President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.
2. **Roll Call**  
All directors were present.
3. **Public Input**  
No public input.
4. **Approval of Minutes**  
Motion by Alicia Colburn, seconded by Esteban Esquivel to approve the November 2023 minutes as printed. Motion passed unanimously.
5. **Discussion/possible action regarding the following policies or hospital plans:**
  - a) Policies: Nursing Peer Review, Nurse Staffing Committee, Nurse Staffing Plan, Pain Management, Plan for Nursing Services Provision of Care, Providing a Safe Environment for Patients at Risk of Harm to Self or Others (Suicide Precautions), Wound Care.
  - b) Plan: Nurse Staffing Committee recommendation for Nurse Staffing Plan and Staffing Ratios

Meri Combs, CNO presented policies for the hospital. Motion by Bobbie Collom, seconded by Melinda Meyers to accept the policies as presented. Motion passed unanimously.
6. **Informational: Management appointees for Safety Officer and Infection Control Officer**  
Information given to the Board of Directors that Barrett Smith will be the Safety Officer and Vickey Porter will be the Infection Control Officer.
7. **Discussion/possible action regarding the Financial Report**  
Nicholas Lewis presented the financial report. Motion by Melinda Meyers, seconded by Bobbie Collom to accept the financial report as given. Motion passed unanimously.
8. **Discussion/possible action regarding hospital charges**  
Item was tabled.
9. **Executive Session: Restructuring debt in accordance with 11 U.S.C. §109(c). (Sec 551.071 Consultation with attorney, closed meeting below on this document)**  
President David Hoelscher called the meeting into execution session at 6:30pm.
10. **Convene into regular session.**  
President David Hoelscher called the meeting into regular session at 6:50pm.
11. **Discussion/possible action authorizing the CEO to pursue possible restructuring debt in accordance with 11 U.S.C. §109(c).**  
Motion by Gary Jacob, seconded by Esteban Esquivel to retain attorney in Dallas. Mr. Lewis has talked to attorney, sent accounts payable to him, sent Jim Bullard and Robbie Dewberry' names, hopes to not have to sign a contract. Debt reconstruction, Chapter 9 Bankruptcy a possibility. Restructure debt stops Medicare repayment. Negotiate with Vendors. Not known how long Medicare will work with facility, possibility three-four months. Some vendors will not work with facility. Bankruptcy does not change how hospital works. Motion passed unanimously.
12. **Executive session: Demand letter from KNG Staffing (Sec.551.071, CONSULTATION WITH ATTORNEY; CLOSED MEETING below on this document)**
13. **Convene into Regular Session**  
President David Hoelscher called the meeting into regular session at 7:00pm.
14. **Discussion/possible action regarding demand letter from KNG Staffing.**  
Motion by Alicia Colburn, seconded by Esteban Esquivel, permission given for Ken Slimp to work with KNG Staffing, motion passed unanimously.
15. **Executive Session: non-compliance with SB 1137 Price Transparency (Sec 551.071, Consultation with Attorney; closed meeting below on this document.**

President David Hoelscher called the meeting into executive session at 7:10pm.

16. Convene meeting into regular session.

President David Hoelscher called the meeting into regular session at 7:31pm.

17. Discussion/possible action authorizing the CEO to pursue legal representation and resolution of non-compliance with SB1137 Price Transparency.

Motion by Johnny Bob Pritchard, seconded by Alicia Colburn for Nicholas Lewis to go forward in regards to the non-compliance price transparency. Motion passed unanimously.

18. CEO Report

Christmas party is being funded by donations. Medical Staff charts are being closed more quickly and have less charts open. Tamara Killough and B. Luke England will see all patients. Cost report consultant coming to North Runnels Hospital 12/14/2023. Nicholas Lewis and Bobbie Collom met with possible nursing home buyer. Nicholas Lewis will make sure all information from attorney goes well with possible sale.

19. RHM Update

Item was tabled.

20. Adjourn

Motion by Bobbie Collom, seconded by Gary Jacob to adjourn the meeting at 7:45pm. Motion passed unanimously and the meeting adjourned at 7:45pm



Secretary

Other attendees: Nicholas Lewis, Teresa Walden, Meri Combs, Paula Rodriguez, Kenneth Slimp, Heather Brown, Tammy Adkisson, Luke England, Tami Killough.