On January 23, 2024 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher

Director Melinda Meyers

Director Gary Jacob

Director Esteban Esquivel

Secretary Alicia Colburn

Vice President Bobbie Collom

Director Johnny Bob Pritchard

1. Convene Meeting

President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.

2. Roll Call

All directors were present.

3. Public Input

Guy Gosh spoke regarding volunteering.

4. Approval of Minutes

Motion by Bobbie Collom, seconded by Gary Jacob to approve the December 2023 minutes as printed. Motion passed unanimously.

5. Medical Staff

Tami Killough reported December 2023 is slower at the clinic than anticipated; but January 2024 seems to be picking up.

6. Discussion/possible action regarding Financial Report

Discussion on financials; Johnny Bob Pritchard asked to see clinic financials vs. hospital financials. The hospital district is paying \$81K to Medicare each month. \$1.5 million is still owed. Nursing home biller has not billed Medicaid claims for approximately four months, which is approximately \$25K per month. Mr. Lewis is speaking to a firm that can do the billing. Office encounters at the clinic need to be completed in three days. In patient, OBS, Swing Bed documentation is to be done daily. The 2022 cost report needs to be completed and refiled. 2023 will be ready soon. There were funds that were written off prior to changing software systems. Motion by Gary Jacob, seconded by Bobbie Collom to accept the financials as printed. Motion passed unanimously.

7. Discussion/possible action regarding approval of legal counsel for restructuring debt in

accordance with Chapter 9.11 U.S.C. § 109(c)

Nicholas Lewis spoke to Kevin Willingham regarding restructuring debt. Mr. Willingham does not have experience in Chapter 9 Bankruptcy. His fee is \$30k, but payments could be made on the amount. Question asked if the hospital district would have to pay the full contract amount if the process is not completed. Mr. Willingham is board certified. Motion by Johnny Bob Pritchard, seconded by Bobbie Collom to move on the issue as quickly as possible. Motion passed unanimously.

8. Discussion/possible action regarding EMS operations and financial performance by item number

listed:

submission for a grant to purchase a new ambulance through San Angelo Area Health Foundation

Discussion on new ambulance for the district was held. Cost could be up to \$475,000.00. The district would need a grant to cover the complete cost of the ambulance. Motion by Johnny Bob Pritchard, seconded by Bobbie Collom for the approval to move forward with the San Angelo Area Health Foundation regarding a grant. At this time, the hospital district cannot pay any funds toward the purchase of an ambulance. Motion passed unanimously. Bobbie Collom stated she would work with Jimmy Frazier on the grant process.

9. Discussion/possible action regarding Hospital Operations and financial performance by item number listed:

quality data for calendar year 2022 quarter 2,

b. Performance improvement project for 2024-Medication Reconciliation,

- c. Cost report.
- d. Payment/collection policies and practices,
- e. SB 1137 Price Transparency,
- f. CMS Medicare Promoting Interoperability Program 2022

Meri Combs, CNO gave a presentation on District Wide Quality Measurers, Annual Performance Improvement Project and Medication Reconciliation. Motion by Esteban Esquivel, seconded by Alicia Colburn to accept the information presented by Meri Combs, CNO. Motion passed unanimously.

- Discussion/possible action regarding Nursing Home operations and financial performance by item number listed:
 - a) Sale of the nursing home

Buyer is still interested in the nursing home. No action taken.

- 11. <u>Discussion/possible action regarding Clinic operations and financial performance by item number listed including:</u>
 - a.) Payment/collection policies and practices

Discussion held on payroll deduction policy for employees. Nicholas Lewis may put into play an employee payroll deduction policy. If amount owed is over \$100.00, employee will need to sign a payroll deduction form. Amount owed will depend on the amount of time that is given to pay account(s). Do not turn children away at the clinic. An employee can't be held responsible for a child that is over the age of 18 years of age. No action taken at this time on payment policy.

12. CEO Report

Items do not need to drop off the agenda until items are completed. Price increase is not on the agenda and may be added at new fiscal year, 7/1/2024.

13. Adjourn

Motion by Johnny Bob Pritchard, seconded by Bobbie Collom to adjourn the meeting at 7:45pm. Motion passed unanimously and the meeting adjourned at 7:45pm

Secretary

Other attendees: Nicholas Lewis, Teresa Walden, Meri Combs, Paula Rodriguez, Kenneth Slimp, Heather Brown, Tammy Adkisson, Luke England, Tami Killough.

On January 29, 2024 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher

Director Melinda Meyers

Director Gary Jacob

Director Esteban Esquivel

Şecretary Alicia Colburn

Vice President Bobbie Collom

Director Johnny Bob Pritchard

Convene Meeting

President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.

2. Roll Call

All directors were present.

3. Public Input

No public comment.

Convene into Executive Session: Texas Government Code §551.074, Personnel Matters, To deliberate
appointment, employment evaluation, reassignment, duties, discipline, or dismissal of a public officer or
employee, Nicholas P. Lewis

President David Hoelscher called the meeting into Executive Session at 6:02pm.

5. Convene into Regular Session

President David Hoelscher called the meeting into Regular Session at 7:57pm.

Discussion/possible action regarding Texas Government Code §551.074 Personnel Matters, To deliberate the
appointment, employment, evaluation, reassignment, duties, discipline or dismissal of a public officer or
employee, Nicholas P. Lewis

Motion by Esteban Esquivel, seconded by Bobbie Collom to employee Nicholas P. Lewis as CEO of North Runnels County Hospital District. Motion passed unanimously.

Adjourn

Motion by Gary Jacob, seconded by Bobbie Collom to adjourn the meeting at 8:10pm. Motion passed unanimously and the meeting adjourned at 8:10pm

Secretary

Other attendees: Nicholas Lewis, Teresa Walden, Paula Rodriguez

On February 19, 2024 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher

Director Melinda Meyers

Director Gary Jacob

Director Esteban Esquivel

Secretary Alicia Colburn

Vice President Bobbie Collom

Director Johnny Bob Pritchard

1. Convene Meeting

President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.

2. Roll Call

All directors were present.

3. Public Input

No public comment.

4. <u>Discussion/possible action regarding January 2024 minutes</u>

Motion by Bobbie Collom, seconded by Gary Jacob to approve the January 2024 minutes as printed. Motion passed unanimously.

5. Discussion/possible action regarding Medical Staff

Nicholas Lewis reported the clinic visits were up in January 2024. No action taken on item.

6. <u>Discussion/possible action regarding Quality Report</u>

Meri Combs, CNO reported she did not have data to report at this time. No action taken on item.

7. <u>Discussion/possible action regarding Financial Report</u>

Motion by Bobbie Collom, seconded by Alicia Colburn to accept the Financial Report as presented. Motion passed unanimously.

8. <u>Discussion/possible action regarding North Runnels Hospital District entity:</u>

a: Update: Legal counsel for restructuring deb

b: Update: Annual Financial Audit

Nicholas Lewis reported he paid the bankruptcy attorney \$15,000.00, which is half of his retainer fee. The final \$15,000.00 will have to be paid before filing. No action taken on item.

Financial audit will be presented in March 2024. No action taken on item.

9. Discussion/possible action regarding EMS operations and financial performance by item number listed:

a: Update: grant to purchase a new ambulance

Nicholas Lewis will proof read the grant that will go to San Angelo Area Health Foundation. No action on item.

10. Discussion/possible action regarding Hospital operations and financial performance by item number listed:

a: Update: cost report

Nicholas Lewis reported there is a possibility that \$100K could come out of the cost report and come to the hospital unless the amount is deducted from debt owed to Medicare. No action taken on item.

b: Update: SB 1137 Pricing Transparency

Hearing in Austin, TX is set for later in 2024. Substantial achievement has been made. No action taken on item.

c: Update: CMS Medicare Promoting Interoperability Program 2022

Letter written to CMS and approved for a hardship case. No action taken on item.

- 11. Discussion/possible action regarding Nursing Home operations and financial performance by item number listed:
 - a: Attorney fee will be \$35K for the sale of the nursing home. There has been no Medicaid billing completed since July 2023. Hope to see change in this area in a week. No action taken on item.
- 12. <u>Discussion/possible action regarding Clinic operations and financial performance by item number listed including:</u>
 - a: Clinic Probability

Nicholas Lewis explained the clinic financial operations. No action taken on item.

b: Update: payment/collection policies and practices. No action taken on item.

13. CEO Report

ERTC funding needing information. Possibility of reaching out to Ballinger Memorial Hospital for cost report information.

14. Adjourn

Motion by Bobbie Collom, seconded by Gary Jacob to adjourn the meeting at 7:05pm. Motion passed unanimously and the meeting adjourned at 7:05pm.

Secretary

Other attendees: Nicholas Lewis, Teresa Walden, Paula Rodriguez, Meri Combs, Kenneth Slimp

On March 4, 2024 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher

Director Melinda Meyers

Director Gary Jacob

Director Esteban Esquivel

Secretary Alicia Colburn

Vice President Bobbie Collom

Director Johnny Bob Pritchard

1. Convene Meeting

President David Hoelscher convened the meeting at 6:00pm and Gary Jacob offered prayer.

2. Roll Call

All directors were present.

3. Public Input

None.

- 4. <u>Discussion/possible action regarding heating/cooling system and clinic parking lot of North Runnels</u>
 County Hospital District by item number listed:
 - a. Clinic parking lot and heating/cooling system

Discussion held on why parking lot was partially paved for \$8,000.00. Parking lot received partial paving due to safety for patients. The heating/cooling units at the clinic have to all be on cool or heat. A quote is needed for repair. No action taken on item.

- 5. Discussion/possible action regarding bankruptcy by item number listed:
 - a. Update: Status of bankruptcy

Items that are needed for bankruptcy will be send to Nicholas Lewis. No action taken on item.

- 6. <u>Discussion/possible action regarding Nursing Home operations and financial performance by item number listed:</u>
 - a. Update: Sale of Nursing Home

Need to find someone to do billing. There is possibly \$100K in Medicare and Medicaid from the nursing home. This will supply enough funds to pay bankruptcy attorney in the amount of \$35K. Ouestion asked how long hospital district could stay in chapter 9. Not action on item.

7. Discussion/possible action regarding cost report by item number listed:

a. Update: Status of cost report

Taking a lot of time to go over cost reports. FY2020 is when problems arose. Numbers should match and they do not. Delays should not be happening. Info that goes to DZA Auditors comes from accountant. Financials needs to be closed within ten (10) days of the next month. No action on item.

- 8. Discussion/possible action regarding community meeting by item number listed:
- a. Community Meeting for North Runnels County Hospital District Community

 Motion by Bobbie Collom, seconded by Melinda Meyers to hold a community meeting to inform the

 community of the hospital district's situation. Metion passed unanimously.
 - Discussion/possible action regarding options for medical facilities for North Runnels County Hospital
 District by item number listed:
 - a. Medical facilities for North Runnels County Hospital District

Would have to look at tax base. This would depend on the cost of EMS. No action taken on item.

10. CEO Report

No report at this time.

11. Adjourn

Motion by Johnny Bob Pritchard, seconded by Bobbie Collom to adjourn at 7:50pm. Motion passed unanimously and the meeting adjourned at 7:50pm.

Secretary

Other attendees: Nicholas Lewis, Teresa Walden, Kenneth Slimp, and, Tami Killough.

NORTH RUNNELS HOSPITAL BOARD OF DIRECTORS MEETING

On March 18, 2024 after due notice to the public as evidenced by the attached copy of the Notice and Agenda The Board of Directors of North Runnels Hospital met in regular session at 6:00 pm at North Runnels Medical Office 7571 State Hwy. 153 Winters, TX with the following directors present:

President David Hoelscher

Director Melinda Mevers

Director Esteban Esquivel

Secretary Alicia Colburn

Vice President Bobbie Collom

Director Johnny Bob Pritchard

1. Convene Meeting

President David Hoelscher convened the meeting at 6:00pm and offered prayer.

2. Roll Call

Director Gary Jacob was absent.

3. Public Input

None.

4. Discussion/possible action regarding February 2024 minutes

Motion by Melinda Meyers, seconded by Bobbie Collom to approve the February 2024 minutes as printed. Motion passed unanimously.

5. Medical Staff

No report at this time.

- Discussion/possible action regarding annual financial audit presented by Dingus Zarecor & Associate
 Motion by Alicia Colburn, seconded by Melinda Meyers to accept the financials as printed. Motion passed
 unanimously.
- 7. <u>Discussion/possible action regarding financial report</u>

 Cash balance needs to be reconciled. Balance sheet is balanced. Motion

Cash balance needs to be reconciled. Balance sheet is balanced. Motion by Johnny Bob Pritchard, seconded by Alicia Colburn to table the item. Motion passed unanimously.

8. <u>Discussion/possible action regarding credentialing of Dr. Kelly Cole, Dr. James Rittman, Dr. Jason</u> Kimball all of Radiology Associates

Motion by Bobbie Collom, seconded by Johnny Bob Pritchard to credential mentioned providers from Radiology Associates. Motion passed unanimously.

- 9. <u>Discussion/possible action regarding CLINIC operations and financial performance by item number listed including:</u>
 - a. Update: HVAC

All units worked for 24 hours, now error codes are showing. The west side of the clinic is not operational. No action taken.

- 10. <u>Discussion/possible action regarding NURSING HOME operations and financial performance by item number listed:</u>
 - a. Sale of Nursing Home
 - b. Nursing home billing

CPSI is taking over the nursing home billing. No action taken on items.

- 11. <u>Discussion/possible action regarding HOSPITAL operations and financial performance by item number listed:</u>
 - a. Update Cost Report

Cost reports show over \$3 million was owed to Medicare from North Runnels Hospital District. At this time, \$1.3 is owed. No action taken on item.

- 12. Discussion/possible action regarding EMS operations and financial performance by item number listed:
 - a. New Ambulance Grant

The ambulance grant is ready for Nicholas Lewis to review. Bobbie Collom's resume will be added to the grant. No action taken on the item.

- 13. Discussion/possible action regarding community meeting by item number listed:
 - a. Update: Date of community meeting

Motion by Alicia Colburn, seconded by Johnny Bob Pritchard to hold a community meeting April 22, 2024, 6:30pm at the Rives-McCreight Building, (old Compass Bank building). Motion passed unanimously.

14. Executive Session: Consultation with legal counsel under Texas Code Section 551.071 Consultation with Attorney; Closed Meeting

President David Hoelscher called the meeting into executive session at 7:32pm. President David Hoelscher called the meeting out of executive session at 8:18pm. Not action taken on item.

- 15. CEO Report
 - a. United States Department of Labor Wage and Hour Division Audit
 Nicholas Lewis reported to the Board of Director's that a Wage and Hour Audit was conducted at the
 nursing home. The district does not know if this was a random audit or complaint driven audit.
- 16. Adjourn

Motion by Bobbie Collom, seconded by Johnny Bob Pritchard to adjourn. Motion passed unanimously and the meeting adjourned at 8:40pm.

Secretary

Other attendees: Nicholas Lewis, Teresa Walden, Kenneth Slimp, Jimmy Frazier, Meri Combs, Kevin Willhelm.